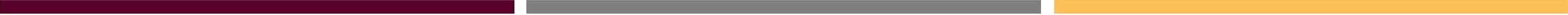


LIBRARY SERVICES & RESOURCES

MCM (MASTER OF COMMUNICATIONS MANAGEMENT)

October 6, 2023



HELLO!

We are...

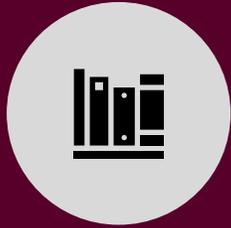
Jeannie An

Teaching and Learning
anjean@mcmaster.ca

Ines Perkovic

Teaching and Learning
perkovic@mcmaster.ca





LIBRARIES



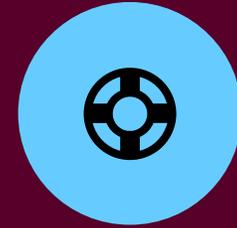
ACCESSING
RESOURCES



SEARCH
STRATEGIES



LINKEDIN
LEARNING

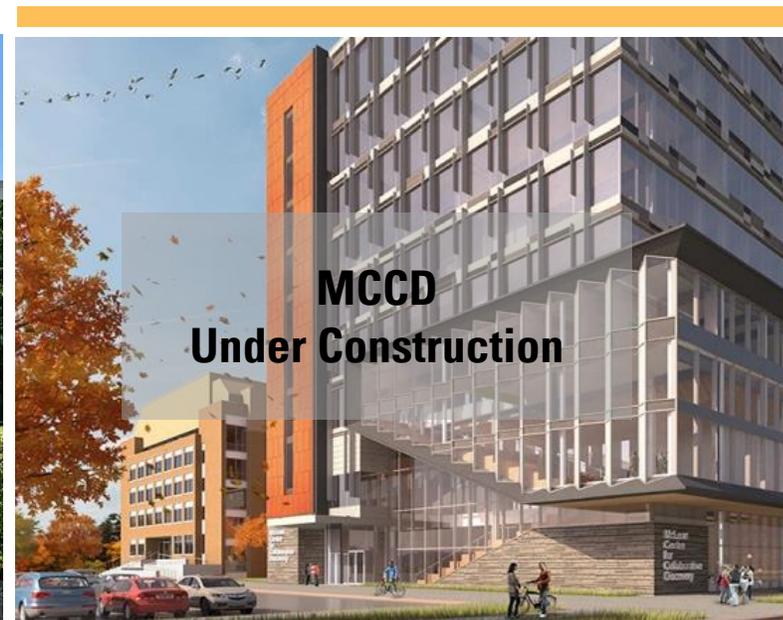


GET HELP

AGENDA

McMASTER LIBRARIES

- **MILLS** (Humanities & Social Sciences + Business)
- **INNIS** – Closed
Innis, the new business library, is expected to open Fall 2024 on the 3rd floor of the new MCCD (McLean Centre for Collaborative Discovery) - currently under construction
- **THODE** (Science & Engineering)
- **HEALTH SCIENCES** located in the **Health Sciences Centre (HSC)**, 2nd floor, purple section





LIBRARY HOURS

NOTE: Check the [library hours web page](#) before visiting, as hours may be adjusted throughout the term.

MILLS & THODE

Starting Sept. 5

- Monday to Thursday: 8:00 am to 11:00 pm
- Friday: 8:00 am to 9:00 pm
- Saturday: 10:30 am to 5:30 pm
- Sunday: 3:00 pm to 11:00 pm

HEALTH SCIENCES

Starting Sept. 12

- Monday to Friday: 9:00 am to 8:45 pm
- Saturday: 12:00 pm to 4:45 pm
- Sunday: 12:00 pm to 7:45 pm

BORROWING PHYSICAL RESOURCES



- Your **McMaster ID** card is your **Library Card**. Your ID card should include your McMaster Identification Number and a 14-digit barcode.
- Allows you to borrow physical materials (print books, DVDs, etc.) from **any library at McMaster** (+ [other partner libraries](#)).
- **Loan Period** for books is 120 days with unlimited renewals
- Sign in to [My Library Account](#) with your **MacID@mcmaster.ca** to view and manage your loans, requests, and more.

ACCESSING E-RESOURCES AT MCMMASTER LIBRARIES

- Your **MacID** gives you access to all the Library's online resources (**e-books, e-journals, online articles, databases, etc.**) **24/7**, anywhere in the **world!**
- **Connect** to our online resources **via the Library's website** – <https://library.mcmaster.ca>
- When prompted, login with your MacID@mcmaster.ca to unlock and access Library e-resources.

Login to access Library e-Resources

Log in with your MacID@mcmaster.ca →

For current McMaster Students, Faculty, and Staff.

Or

Log in for Retired Faculty, Courtesy and Alumni



FINDING & ACCESSING RESOURCES AT MCMMASTER

- Library website is your primary access point to the Library's services and its collections <https://library.mcmaster.ca>
- Many access points for library resources – **Omni**, **Databases**, **Journal Search**, **Research Guides**, **web pages**, etc.

The screenshot displays the McMaster University Library website. At the top left is the McMaster University logo. The word "Library" is centered in a large, dark font. On the top right, there is a search icon labeled "SEARCH" and a menu icon labeled "MENU". Below this is a dark navigation bar with links for Home, Services, Collections, Spaces, Research Help, About, My Library Account, Book a Room, and Get Help!. The main content area features the "omni" search interface, which includes a search bar with the placeholder text "Search Omni for books, journals, articles, videos..." and a search button. Below the search bar are links for "Advanced Search", "New Items", and "Omni Help". To the right of the search bar is a list of resources: "Databases", "Journal Search", and "Research Guides", each with a right-pointing arrow. An orange arrow on the left points towards the search bar area.

reputation management ✕ / McMaster + Other Omni Libraries 🔍

- Modify your results
- Add results beyond McMaster's Collection ([What is this?](#))
 - Sort by Relevance ▾
 - Availability ▾
 - Resource Type ▲
 - Articles (51,039)
 - Magazine Articles (10,609)
 - Book Chapters (4,619)
 - Books (4,210)
 - Newsletter Articles (2,734)
 - Show More
 - Newspapers search >
 - Date of Publication ▾
 - Subject ▾
 - Author/Creator ▾
 - McMaster Libraries ▾
 - McMaster Location ▾
 - Other Omni Libraries ▾
 - Language ▾
 - Medical Subject (MeSH) ▾
 - Database ▾
 - Publication Title ▾
 - Recently Added ▾

0 selected PAGE 1 1-10 of 78,331 Results Personalize

- 

BOOK
Reputation Management
 Helm, Sabrina.; Liehr-Gobbers, Kerstin.; Storck, Christopher.; SpringerLink (Online se
 2011
 Springer eBooks
[Request Alternative Format for Disabled Users](#) 🔗
[Available Online](#) >
- 

BOOK
Reputation management
 Elearn, author.; Elearn Limited (Great Britain); Pergamon Flexible Learning.
 2009
[Request Alternative Format for Disabled Users](#) 🔗
[Available Online](#) >
- 

BOOK
Reputation management
 Griffin, Gerry.; NetLibrary, Inc.
 2002
[Request Alternative Format for Disabled Users](#) 🔗
[Available Online](#) >
- 

BOOK
Online reputation management for dummies
 Stradtman, Lori Randall.
 ©2012
[Request Alternative Format for Disabled Users](#) 🔗
[Available Online](#) >

Log into My Library Account

- MacID@mcmaster.ca 🔗
Current McMaster Students, Faculty, Staff >
- Email and Password 🔗
Retired Faculty, Courtesy, Alumni and Community >
- Cancel

- **Omni** is a new **multi-disciplinary academic search tool** for McMaster.
- A good starting point for most topics. Includes **many secondary sources** (books, journals, articles, videos, databases, etc.), but does not include everything available through McMaster (i.e., some content only available in databases).
- Use **filters** to modify your search results. Limit by resource type (e.g., articles, books, etc.), date of publication, location and more.
- **Sign in** to Omni (i.e., your Library Account) for more access to content, features, and your library account.
- **Questions?** Consult the [Omni Help guide](#) or contact [library staff](#).



18 Universities, 25.4 million resources, 1 library system



JOURNAL
Journal of communication.
 National Society for the Study of Communication.; International Communication Association.; Annenberg School of Communications (University of Pennsylvania)
 1951

Available at Mills Library Mills Library Journals (3rd floor) (P 87.J64) >
 Available Online >

View Online

Full text availability

CRKN Oxford University Press Current
 Available from 03/01/1996 volume: 46 issue: 1.

CRKN Wiley Blackwell Backfiles
 Available from 1951 volume: 1 issue: 1 until 1996 volume: 46 issue: 4.
[Terms of Use](#)

OXFORD ACADEMIC Journals Books

Journal of Communication International Communication Association

Issues Advance Articles Submit Purchase Alerts About Journal of Commun Search Advanced Search

Browse issues
 Decade 2020 Year 2023 Issue Volume 73, Issue 4, August 2023, Pages 289-397 Browse by volume

ACCESSING ONLINE ITEMS IN OMNI

- In the **View Online** section of the full record for an item (e.g., e-book, e-journal, online article) select a relevant link to view the full-text
- If prompted, input your **MacID@mcmaster.ca**

PLACING REQUESTS IN OMNI

Sign-in to Omni to see REQUEST options in the **Get it** section of an item's full record

- **Request:** Place a Hold for an item **Available** in McMaster libraries
- **Digitization:** Scan one chapter or one article of an item
- **Get it from another library:** Appears when item is not available locally, request it from another Omni library

When items are ready, you will be notified by e-mail or Sign-in to Omni to view the status of requests in your Library Account.

BOOK
Reputation management : building and protecting your profile in a digital world
Hiles, Andrew.
2011
[Request Alternative Format for Disabled Users](#)
Available at Mills Library Innis Collection (Mills 3rd floor) (H)

Top
Send to
Get It
Details
Virtual Browse
Links

Citation
Email
Permalink
Export BibTeX
EndNote
Mendeley
Print

Get It
REQUEST: **Request** **Digitization** / Get it from another library

Request
Material Type
Book
Pickup Institution
* McMaster University Library
Pickup Location
Terms of Use
Not needed after
Pickup Date
Comment
Reset Form
Send Request

Digitization Request
* Partial
Chapter/Article Title
Chapter/Article Author
Start page
End page
 Full Chapter?
Comment
Not needed after
Pickup Date
Reset Form
Send Digitization request

Get it from another library
New! Physical items can now be requested for pickup at any Omni library. The preferred McMaster pickup location is still mandatory in case the partner institution cannot ship your request to your preferred pickup institution.
 I only need a specific chapter or pages
Title
*

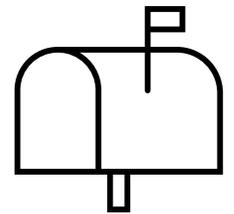
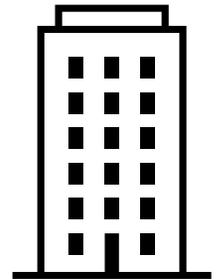
INTERLIBRARY LOAN (I.L.L.) via OMNI

-
- When **an item is not available through our [Omni partner institutions](#)**, it can be requested from other resource sharing partners in Canada or internationally via interlibrary loan
 - Item not found in Omni? Use the **[Omni Blank Request Form](#)** to submit ILL requests.

NOTE: Requests for items outside the Omni network may take longer to arrive and may have shorter loan periods and renewal options.

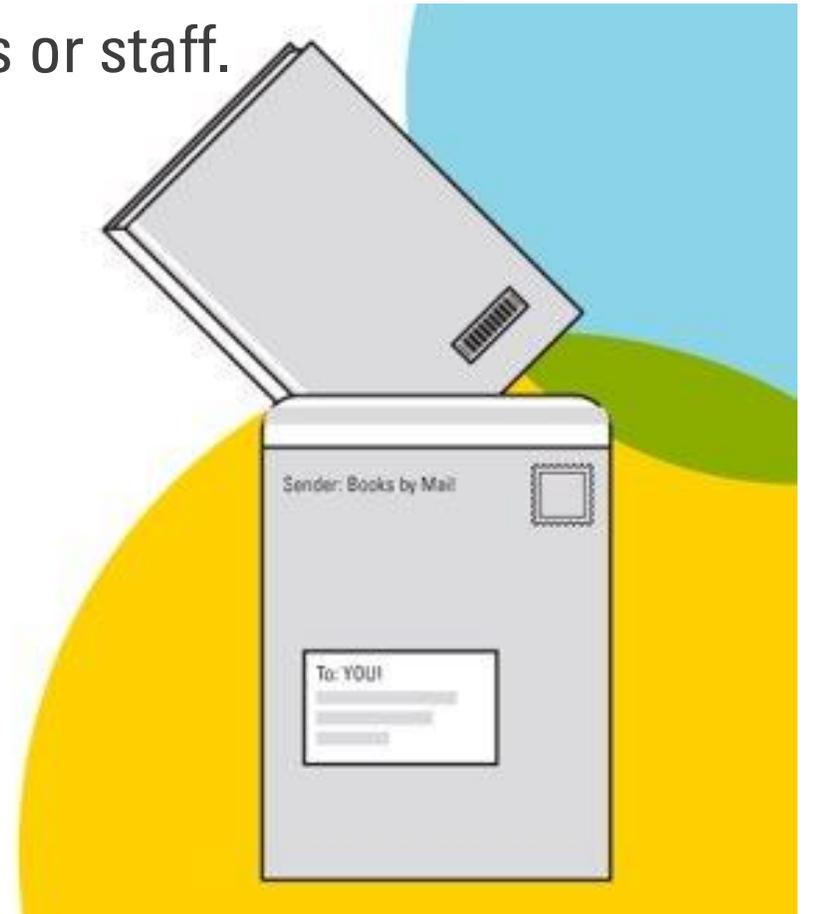
PICK-UP AND DELIVERY OPTIONS

- **Online items** requested (e.g., book chapters, articles) will be sent to your **email**.
- **Books and other physical materials** requested ...
 - **from Omni libraries** can be **picked up at any Omni partner library** – specify your preferred location in the Omni request form
 - **from resource sharing partners outside the Omni network** (e.g., elsewhere in Canada or internationally, I.L.L.) can be **picked up at McMaster**
 - and **sent to or located at McMaster** are **eligible for mail delivery to a Canadian address** - once you receive a hold notification email that your requested items have arrived, submit a [Books by Mail form](#)



BOOKS BY MAIL

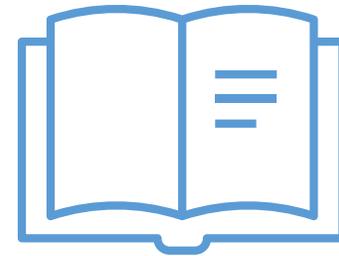
- Service available to current McMaster faculty, students or staff.
- **Canadian mailing addresses** only.
- Books mailed via **Canada Post** at **no charge** to you.
- Regular circulating books only (with some exceptions) are eligible
- Books will be **checked out** to you **before mailing**.
- **Track your parcel** using a tracking number.
- **Return** books using the **prepaid shipping label** sent to you in print and online



PRACTICE ACTIVITY (5 MINUTES)



Try a simple search in Omni and make sure you can log into your account!



Find a book you're interested in – where is it located? How can you request it?

CANADIAN UNIVERSITY RECIPROCAL BORROWING AGREEMENT (CURBA)



Omni includes 18 out of 21
OCUL libraries



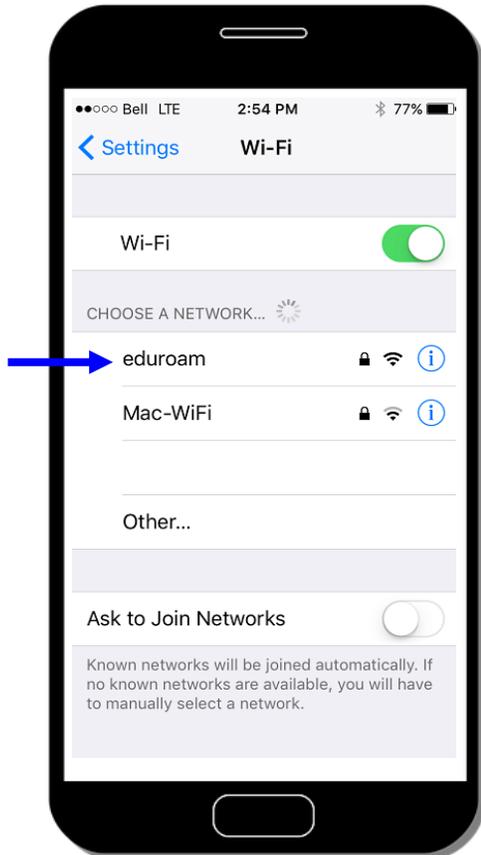
- As a current McMaster graduate student, you can **borrow books in-person** from almost any [university library in Canada](#)
- ID presented by library users from other institutions will be determined by each consortium. Details outlined in the [CURBA agreement](#).
- Make sure you have appropriate identification. A valid McMaster ID card can be used at Other Omni Libraries.

BORROWING BOOKS IN PERSON AT OTHER UNIVERSITY LIBRARIES

- Use [Reciprocal Borrower card](#) to borrow books from other institutions in Canada for free
 - **EXCEPTION: University of Toronto Libraries** charge reciprocal borrowers a fee of \$300 for a borrower card. The Library will subsidize \$250 towards the cost of these cards, for **graduate students only**. Cards are valid from September to September. If interested, please complete the [application form](#) and email Lynne Serviss servisl@mcmaster.ca
- Some material exclusions (e.g., reserves, reference) and borrowing limitations (shorter loan period, limit on # of items borrowed) apply



EDUROAM (EDUCATION ROAMING)



- [Eduroam](#) provides secure, free, Wi-Fi roaming service to McMaster students, faculty & staff when visiting **research & education institutions** anywhere in the world.
- Open your device and log into the eduroam network of a [participating institution](#) with your **MacID** and the realm identifier **@mcmaster.ca** (e.g., maud@mcmaster.ca)
- Access to another institution's licensed online resources will likely be restricted.



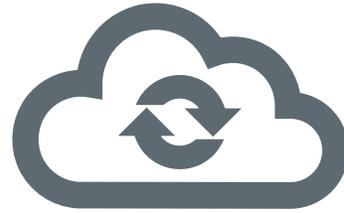
SEARCH STRATEGIES

SEARCHING

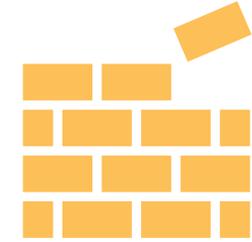
- The **GOAL** of a successful search is to retrieve relevant information without being bogged down by irrelevant sources.
- Every word is a **COMMAND**.



1. Identify main concepts of your research topic



2. Brainstorm alternate words and phrases for each concept



3. Create search strings using Boolean operators & modifiers

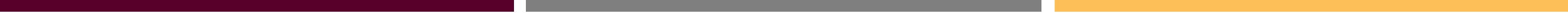
BEFORE BEGINNING A SEARCH

1. IDENTIFY MAIN CONCEPTS

How do public relations handle scandals by corporations?

1. IDENTIFY MAIN CONCEPTS

How do public relations handle scandals by corporations?



public relations

scandal

corporation

2. BRAINSTORM ALTERNATE WORDS

public relations

pr

communications

scandal

crisis

misconduct

corruption

fraud

corporation

company

business

2. BRAINSTORM ALTERNATE WORDS

3. CREATE SEARCH STRINGS

- Communicate with databases using directive language and techniques
- Combine your main concepts and alternate words and phrases with Boolean Operators and Modifiers

Boolean Operators

AND

OR

NOT

Boolean Modifiers

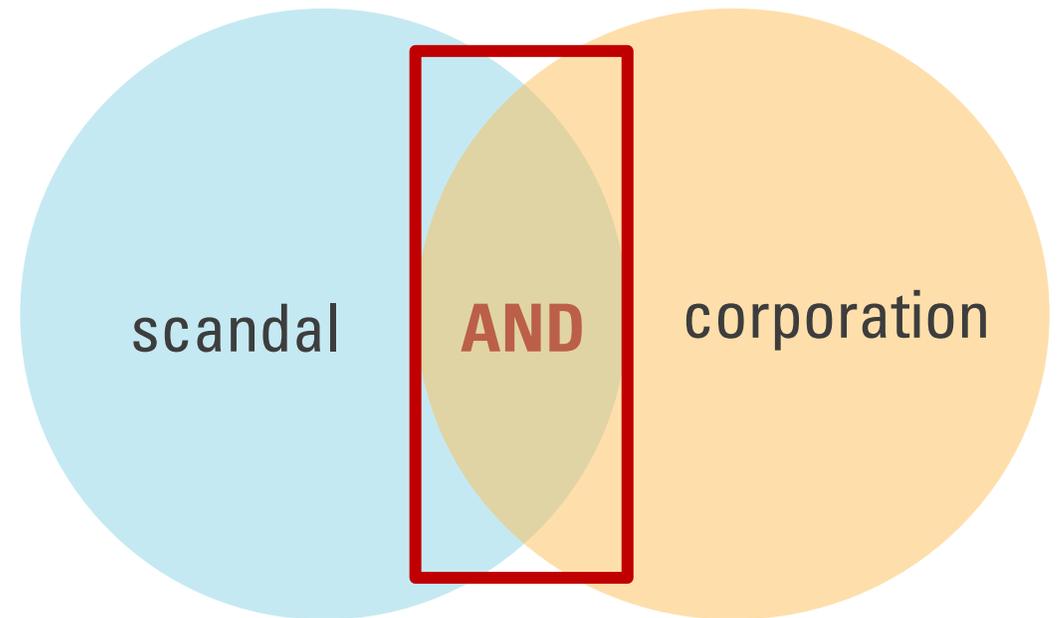
“ ”

*

()

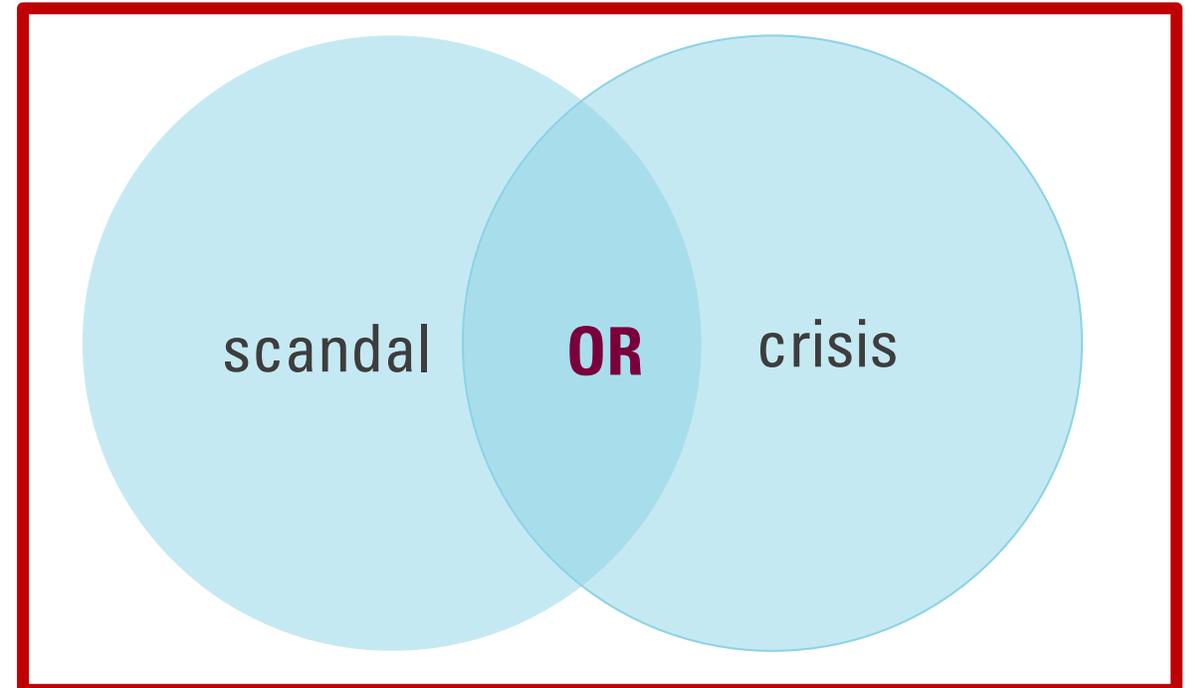
BOOLEAN OPERATOR: AND

- Use between search words to retrieve items with **ALL** words present.
- If nothing is specified between words, AND is often the default operator
- **Narrows** search **& reduces** number of results.



BOOLEAN OPERATOR: OR

- Use between search words to retrieve items with **ANY** of the words present.
- **Broadens** search & **increases** number of results.

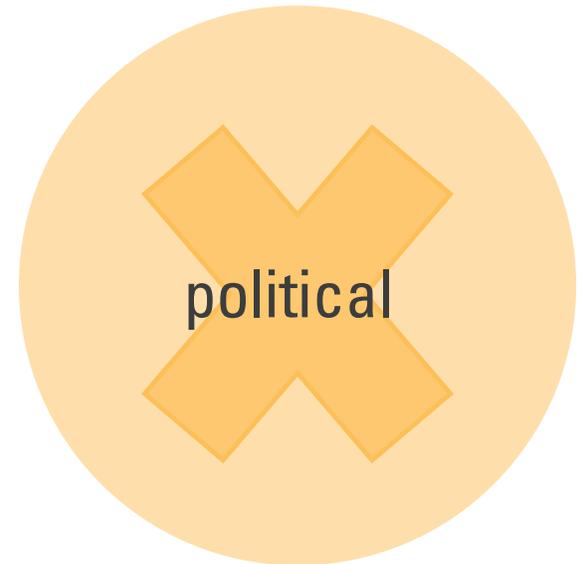


BOOLEAN OPERATOR: NOT

- Use to exclude unwanted words from results.
 - ⚠ **May result in the inadvertent loss of relevant results. Can eliminate items that include both wanted and unwanted words.**
- **Narrows or reduces** number of results.



NOT




"

"



"public relations"

corporat*

corporation AND (scandal OR crisis)

Will only retrieve results featuring exact phrase.

Will retrieve alternate endings: corporation, corporations, corporate, etc.

When a search string uses a mix of Boolean operators, AND is processed first, OR second. Words enclosed in brackets () become first. NOT usually appears at the end and is processed last.

BOOLEAN MODIFIERS

BOOLEAN OPERATORS & MODIFIERS

" "	Use quotes around search words to find exact phrases	"big business", "social media"
* ! ? \$	Use a wildcard symbol to find word variations NOTE: This symbol can vary by search tool – check Help section	behavio*r finds: behavior, behaviour manag* finds: manage, manages, manager, managers, management, managing, etc.
AND	Narrows results. Use between search words to retrieve items with ALL words present	brand AND reputation
OR	Broadens results. Use between search words to retrieve items with ANY of the words present	marketing OR advertising OR promotion
NOT	Use to get rid of unwanted words	icebreaker NOT ship
()	When a search string uses a mix of Boolean operators, AND is first, OR is second. Words enclosed in brackets () will become first. NOT is usually put at the end of a search string and is processed last.	(volkswagen OR VW) AND scandal NOT emissions

CONSTRUCT YOUR SEARCH

("public relation*" **OR** pr **OR** communication*)

AND

(scandal* **OR** crisis **OR** misconduct* **OR** corrupt* **OR** fraud*)

AND

(corporat* **OR** compan* **OR** business*)

PRACTICE ACTIVITY (5 MINUTES)



Create a search string based on a research question or topic of interest

WORKSHEET

Identify words for each concept	Concept A		Concept B		Concept C	
OR		AND		AND		
OR						
OR						

Search string: (word* OR word) AND ("words" OR word) AND word

DATABASES

Use when you ...

- need to do targeted, precise searching
- when looking for subject-specific information
- when content not found or included in Omni

POTENTIALLY USEFUL DATABASES FOR MCM

Subject Specific

- ★ [Communication Source](#)
- [Business Source Premier](#)
- [ProQuest One Business](#)
- [PsycINFO](#)

Multidisciplinary

- [Web of Science](#)
- [Scopus](#)
- [Statista](#) – reports + statistics
- [Factiva](#) – news + corporate data

DATABASES

Databases are also listed in Omni by name, but this Databases listing allows you to find them by name and by other criteria.

Databases - Search **by Name** and/or **by Filters**

(Subjects, Database Types, User Types)

McMaster has over **600** databases

The screenshot shows a search interface with a search bar containing the text "communication source" and a magnifying glass icon. Below the search bar are three filter dropdowns: "All Subjects", "All Database Types", and "All User Types". The "All Subjects" dropdown is open, showing a list of subject areas including Classics, Communication Studies and Media Arts, Computing and Software, Earth Environment and Society, Economics, Education, and Electrical and Computer Engineering. The "All Database Types" dropdown is also open, showing a list of database types including All Database Types, Articles, eBooks, Images, News, Patents & Standards, Primary Sources, Reference, Reports, Statistics & Data, and Videos & Audio. To the right of the filter dropdowns is a "Clear" button. Below the filter dropdowns is a row of letters: T U V W X Y Z. A blue arrow points from the search bar to the right. A blue box with white text is overlaid on the bottom right of the screenshot, containing the text "Pick from 52 subject areas & 10 database types".

Filters:

- All Subjects
- All Database Types
- All User Types
- Clear

Subjects:

- Classics
- Communication Studies and Media Arts
- Computing and Software
- Earth Environment and Society
- Economics
- Education
- Electrical and Computer Engineering

Database Types:

- All Database Types
- Articles
- eBooks
- Images
- News
- Patents & Standards
- Primary Sources
- Reference
- Reports
- Statistics & Data
- Videos & Audio

T U V W X Y Z

Pick from 52 subject areas & 10 database types

i Review database description to confirm relevance & click Connect to search

Communication Source

Connect



Alternative Title: Communication Abstracts | Communication & Mass Media Complete | CMMC

Allowable Uses:

Access is available on and off campus to current McMaster University students, faculty and staff.

[View Detailed Terms of Use](#)

Notes:

Formed from the merger of *Communication Abstracts* and *Communication & Mass Media Complete*.

Description:

Coverage: 1915 to the present; varies by title

Communication Source supports research on mass media, communications theory, linguistics, organizational communication, phonetics and speech pathology. Content is derived from academic journals, conference papers, conference proceedings, trade publications, magazines and other periodicals. Provides indexing and abstracting for over 1,100 core titles and contains the full text for more than 700 journals.

Report a Problem



User Type:

McMaster - **MacID** required

Database Type:

Articles

Subjects:

Business

Communication Studies and Media Arts

Human Resources and Management

Linguistics and Languages

Marketing



Communication Source™

Option 1:
Using a single search string in one box

New Search Publications Cited References Thesaurus Images More ▾

EBSCOhost Searching: **Communication Source** | [Choose Databases](#)

Search box: ("public relation*" OR pr OR communication*) AN **Select a Field (optional) ▾** **Search**

AND ▾ [] **Select a Field (optional) ▾** [Clear](#) ?

AND ▾ [] **Select a Field (optional) ▾** (+) (-)

[Basic Search](#) [Advanced Search](#) [Search History](#) ▶

The option to specify the **fields** or location of words (e.g., in Title) is common in research databases. Can help retrieve more precise/relevant results.

Option 2:
Guided Search with Boolean drop-down menus

New Search Publications Cited References Thesaurus Images More ▾

EBSCOhost Searching: **Communication Source** | [Choose Databases](#)

Search box: "public relation*" OR pr OR communication*" **Select a Field (optional) ▾** **Search**

AND ▾ scandal* OR crisis OR misconduct* OR c **Select a Field (optional) ▾** [Clear](#) ?

AND ▾ corporat* OR compan* OR business* **Select a Field (optional) ▾** (+) (-)

[Basic Search](#) [Advanced Search](#) [Search History](#) ▶

Select +/- to add or remove search boxes

Sample Results from Communication Source

Search Results: 1 - 10 of 2,092

"Silence" as a strategy during a corporate crisis – the case of Volkswagen's "Dieselgate".



By: Stieglitz, Stefan; Mirbabaie, Milad; Kroll, Tobias; Marx, Julian. Internet Research. 2019, Vol. 29 Issue 4, p921-939. 19p. DOI: 10.1108/INTR-05-2018-0197.

Subjects: Crisis communication; Social impact; Business planning; Social network analysis; Crises

Cited References: (63) Times Cited in this Database: (2)

Get Full Text @ Mac

Select **get it!** to view full-text access options.

Why Legitimacy Matters in Crisis Communication: A Case Study of the "Nut Rage" Incident on Korean Air.



By: Yim, Myungok Chris; Park, Hyun Soon. Journal of Business & Technical Communication. Apr2019, Vol. 33 Issue 2, p172-202. 31p. DOI: 10.1177/1050651918816360.

Subjects: Crisis management; Public relations; Organizational communication; Communication in management; Ethics; Korean Air Lines Co. Ltd.; Organizational legitimacy

Cited References: (75) Times Cited in this Database: (3)

Get Full Text @ Mac

Media Frames and Crisis Events: Understanding the Impact on Corporate Reputations, Responsibility Attributions, and Negative Affect.



By: Mason, Alicia. International Journal of Business Communication. Jul2019, Vol. 56 Issue 3, p414-431. 18p. 4 Charts. DOI: 10.1177/2329488416648951.

Subjects: Crisis communication; Crisis management; Stakeholders; Multivariate analysis; Crises

Show all 4 Images

Table 2. Crisis Frame Types on Organizational Reputation and Affect		
	Spreads (n = 152)	Threats (n = 138)
Affect	1.12 (0.94)	1.18 (1.08)
Reputation	1.27 (0.93)	2.87 (2.41)

Note: Higher numbers signify elevated levels of organizational reputation threat.
*Statistical significance at p < .05.

Table 3. Perceived Organizational Responsibility Between Crisis Outlets			
	Articles (n = 122)	Videos (n = 128)	
Local responsibility	3.38* (2.18)	3.33 (2.65)	
Treatment responsibility	3.87* (2.15)	5.13 (2.86)	

Note: Higher numbers signify elevated levels of perceived responsibility compared with the crisis outlet.
*Statistical significance at p < .05.

Table 4. Impact of Source Credibility on Organizational Reputation and Negative Affect			
	High (n = 225)	Medium (n = 38)	Low (n = 22)
Reputation	3.17* (2.28)	3.89 (2.75)	4.97* (2.15)
Affect	1.14 (1.08)	1.08 (0.99)	1.17 (0.93)

Note: Lower numbers signify elevated levels of organizational reputation threat compared with threat.
*Statistical significance at p < .05.

Cited References: (53) Times Cited in this Database: (4)

HTML Full Text PDF Full Text (373KB) Get Full Text @ Mac

Select **HTML Full Text** or **PDF Full Text** or **get it!** to view article.

Refine Results

Current Search >

Limit To >

- Full Text
- References Available
- Peer Reviewed

From: 1963 To: 2023
Publication Date

Show More

Source Types >

- All Results
- Academic Journals (1,509)
- Magazines (411)
- Book Reviews (41)
- Books (22)

Show More

Publication >

Subject: Thesaurus Term >

Subject >

Publisher >

Company >

Language >

Geography >

“Silence” as a strategy during a corporate crisis – the case of Volkswagen’s “Dieselgate”
 Stieglitz, Stefan; Mirbabaie, Milad; Kroll, Tobias; Marx, Julian
 ISSN: 1066-2243 , 2054-5657; DOI: 10.1108/INTR-05-2018-0197
 Internet research , 2019, Vol.29(4), p.921-939

Check holdings Mills Library Mills Library Journals (3rd floor) (TK 5105.5.E42) >
 Available Online >

Citation

Related reading
 recommended items that are related to the record

[Restoring reputations in times of crisis: An An-Sofie Claeys, An-Sofie Public relations review.2010, Vol. 36\(3\), p. 256-262](#)
 ARTICLE suggested by bX

[Stakeholder reactions to company crisis Sparks Lynette Public relations review.2010, Vol. 36\(3\), p. 263-2271](#)

Top

Send to

View Online

Get It

Virtual Browse

Send to

Citation

Email

Permalink

Export BibTeX

Export to Excel

Export RIS

EndNote

Mendeley

Print

View Online

Full text availability

- [Emerald Management 120](#)
Available from 1994 volume: 4 issue: 1.
[Terms of Use](#)
- [ProQuest One Business](#)
Available from 01/01/1995.
Most recent 1 year(s) not available.
- [Scholars Portal Journals: Emerald](#)
Available from 01/01/1993 volume: 3 issue: 1 until 02/28/2023 volume: 33 issue: 7.

Available – Several online options for full-text of this article available at McMaster.

When a link is selected, you will be prompted for your MacID before viewing the full-text.

If one link doesn't work, try another.

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“Silence” as a strategy during a corporate crisis – the case of Volkswagen’s “Dieselgate”

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921

Received 1 May 2018
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 18 December 2018
 Accepted 19 December 2018

Abstract

Purpose – The purpose of this paper is to investigate the communication behaviour on Twitter during the rise of a preventable corporate crisis. It aims to contribute to situational crisis response strategies, and to broaden the authors' understanding of legitimacy management. In September 2015, Volkswagen's (VW) emission scandal became public and caused debates also in social media. By applying complementing tools of data analysis to the Twitter communication around the “Dieselgate” crisis, this study unfolds a field of tension between corporate strategy and public perception.

Design/methodology/approach – The authors collected Twitter data and analysed approximately 2.1m tweets relevant to the VW crisis. The authors approached the data by separating the overall communication in peak and quiet phases; analysing the peaks with social network analysis techniques; studying sentiments and the differences in each phase; and specifically examining tweets from VW's corporate accounts with regard to the situational crisis communication theory (SCCT) and legitimacy.

Findings – VW's very few tweets were not able to reduce the emotionality and sentiment of the ongoing Twitter discussion. Instead, even during quiet phases, the communication remained rather negative. The analysis suggests that VW followed a strategy not covered by SCCT, i.e. keeping silent.

Practical implications – The discovered strategy of keeping silent extends the SCCT and is linked to legitimacy management. Learnings from this study help decision makers to put social media response strategies into practice to swiftly recover from crises or refrain from certain strategies to avoid further reputational damage.

Social implications – Examining the underlying communication patterns of a crisis case with societal magnitude such as “Dieselgate” helps sensitising customers and executives to utilise social media channels more comprehensible in future crises.

Originality/value – The study uncovers the unconventional and yet barely addressed crisis response strategy of a global enterprise while devising unique realisations for practitioners and communication researchers. It contributes to existing knowledge about situational crisis response strategies, and broadens the authors' understanding of legitimacy management in times of social media ubiquity.

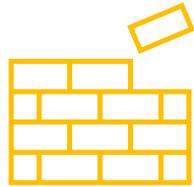
Keywords Twitter, Social media, Communication, Social media analytics

Paper type Research paper

This study is based on the authors' conference paper “Better not respond? Analysing the Twitter communication of Volkswagen during a global crisis” presented at 51st Hawaii International Conference on System Sciences (HICSS) authored by Stieglitz, S., Mirbabaie, M. and Potthoff, T. (2018).

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 DOI 10.1108/INTR-05-2018-0197

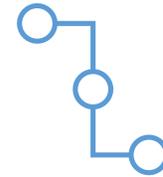
PRACTICE ACTIVITY (5 MINUTES)



Connect to the database
Communication
Source and enter a
search string



Locate a
relevant article



Find the full-text
of the article

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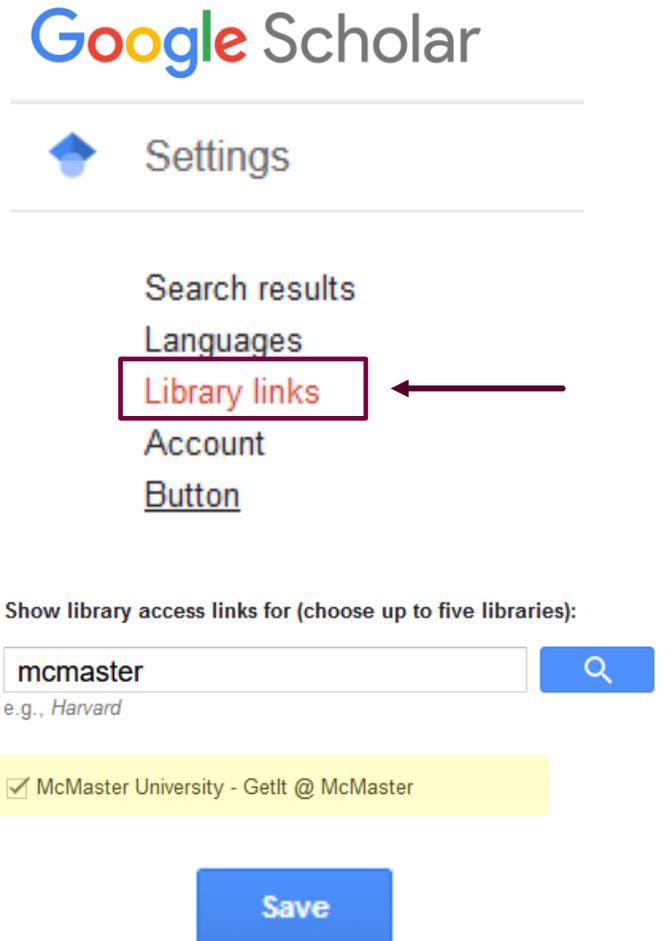
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- [Configure Google Scholar](#)
- [Install a browser bookmarklet](#)
- Install browser extensions
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ACCESSING MCMMASTER RESOURCES VIA GOOGLE SCHOLAR

1. Go to <https://scholar.google.ca/>
2. Locate side menu ≡ and select  **Settings**
3. Select [Library links](#) (in left navigation)
4. In the *Library links* section, search and select **McMaster University**
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The screenshot shows the Google Scholar Settings page. The 'Library links' option is highlighted with a red box and a red arrow pointing to it from the right. Below the 'Library links' section, there is a search box containing 'mcmaster' and a search button. Below the search box, there is a list of library links, with 'McMaster University - Gettl @ McMaster' selected and highlighted in yellow. At the bottom of the page, there is a blue 'Save' button.

Google Scholar

Settings

Search results
Languages
Library links
Account
Button

Show library access links for (choose up to five libraries):

mcmaster

e.g., Harvard

McMaster University - Gettl @ McMaster

Save

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Corporate scandals and regulation

[L Hail, A Tahoun, C Wang](#) - Journal of Accounting Research, 2018 - Wiley Online Library

... to the incidence of future **corporate scandals**, if those **scandals** benefit the special ... **corporate** wrongdoing to areas beyond the scope of the new regulation. Similarly, **corporate scandals** ...

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... We also urge our colleagues to join us in critical self-reflection, for we believe that these **scandals** may have something to do with the way our own institutions function. Questions such ...

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[JW Markham](#) - 2015 - books.google.com

... , set off another **corporate scandal** when it was discovered that he had not paid New York sales taxes on millions of dollar's worth of paintings. That **scandal** widened after Kozlowski ...

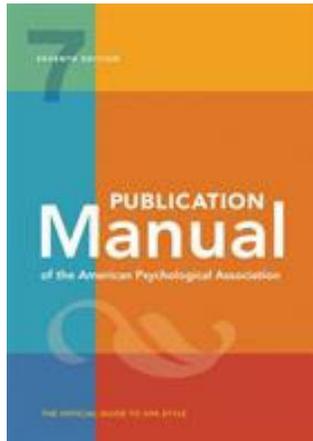
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[PDF] [mcferet.com](#)

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[How Do I Cite?](#)

- Covers citation elements, using style guides, major styles (APA, Chicago, MLA, Harvard, etc.)
- [APA style](#) recommended for MCM program



[Citation Management Software](#)

Includes comparison chart of three popular CMS tools.



[EndNote](#) (McMaster has a site license) – [Guide](#)



[Mendeley](#) (free) - [Guide](#)



[Zotero](#) (free) - [Guide](#)

RESEARCH GUIDES & VIDEOS

Research Guides

<https://libguides.mcmaster.ca/>

- [Graduate Studies](#) > [MCM Research Guide](#)
- [How Do I Cite?](#)
- [How Do I Find News?](#)
- [A Guide to Omni](#)
- [A Guide to LinkedIn Learning](#)
- & more

How Library Stuff Works **Video** Series

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- [Scholarship as Conversation](#)
- [Choosing a Research Question](#)
- [How to Choose Keywords](#)
- **Boolean** Searching – [Part I](#) and [II](#)
- plus infographics
- & more

How **library**
stuff **works**
video tutorials



Introduction to LinkedIn Learning

What is LinkedIn Learning?

- Different from LinkedIn, but owned by the same company (Microsoft)
- LinkedIn Learning is the learning part of LinkedIn
- Develop critical technical and non-technical skills and earn LinkedIn Learning certificates to upload to your LinkedIn profile or share/download



Benefits of LinkedIn Learning

- FREE for all McMaster registered students, staff and faculty
- Just-in-time training, to supplement in-class courses
- Use to grow personal and professional development
- Over 20,000 online modules (courses, videos, podcasts, blogs, and more) including learning software, IT, business skills and digital literacy skills
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- View from a computer, tablet, or mobile device
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How to Access LinkedIn Learning

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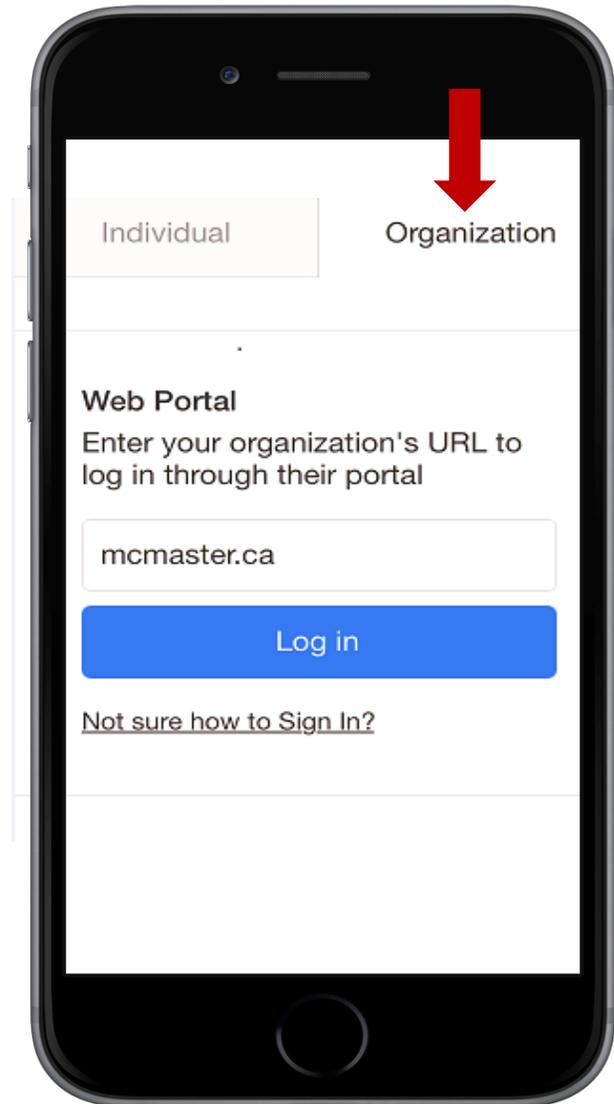
- <https://uts.mcmaster.ca/services/teaching-and-learning/linkedin-learning/>
- Use your MacID to login

How to get it

LINKEDIN LEARNING →

LinkedIn Learning – Mobile Access

- Mobile apps available for iOS and Android
- Download from either App Store or Google Play
 - Launch the LinkedIn Learning app
 - select **Already a member?**
 - select **Organization** tab
 - scroll to Web Portal section on screen and enter **mcmaster.ca**
 - click **Log in** button
 - enter your **MacID** at the prompt



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Business Topics

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Data Analysis
Business Intelligence
Business Strategy
Data Visualization
Operations Management

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Data Analysis
Spreadsheets
Data Visualization
Personal Productivity Software
Artificial Intelligence for Business

[Show All](#)

Career Development

Career Management
Job Searching
Personal Branding

[Show All](#)

Customer Service

CRM Software
Customer Service Skills
Customer Service Management
Contact Centers
Service Metrics

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Diversity, Equity, and Inclusion (...)

Inclusive Leadership
Workplace Equity
Allyship
Accessibility
Recruiting Diverse Talent

[Show All](#)

Finance and Accounting

Corporate Finance
Cryptocurrency
Small Business Finance
Accounting Skills
Personal Finance

[Show All](#)

Human Resources

Talent Management
Artificial Intelligence for Business
HR Strategy
HR Administration
Hiring and Interviewing

[Show All](#)

Leadership and Management

Communication
Leadership Skills
Business Strategy
Inclusive Leadership
Teams and Collaboration

[Show All](#)

Marketing

Social Media Marketing
Artificial Intelligence for Business
Personal Branding
Advertising and Promotion
Content Marketing

[Show All](#)

Professional Development

Well-Being and Self-Care
Communication
Personal Development
Teams and Collaboration
Time Management

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Project Management

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Project Management Skills
Project Management Software
Business Analysis
Agile Project Management

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Sales

Artificial Intelligence for Business
CRM Software
Sales Skills
Social Selling
Sales Management

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LinkedIn Learning – Creative Topics

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AEC

[Rendering](#)
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Animation and Illustration

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[3D Animation](#)
[Illustration](#)
[Drawing](#)

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Audio and Music

[Digital Audio Workstations](#)
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[Music Business](#)
[Music Lessons](#)

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[Image Editing](#)
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Product and Manufacturing

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[Real-Time](#)
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User Experience

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[Content Strategy](#)
[Design Thinking](#)
[Interaction Design](#)
[User Interface Prototyping](#)

[Show All](#)

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[Video Editing](#)
[Video Post-Production](#)
[Shooting Video](#)
[Video Production](#)
[Artificial Intelligence for Design](#)

[Show All](#)

Visualization and Real-Time

[Rendering](#)
[3D Modeling](#)
[3D Animation](#)
[Real-Time](#)
[Architectural Visualization](#)

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Web Design

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[Interactive Web Content](#)
[Web Graphics](#)
[Responsive Web Design](#)
[Web Design Business](#)

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Technology Topics

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Artificial Intelligence (AI)

Machine Learning
 Artificial Intelligence Foundations
 Generative AI
 Neural Networks and Deep Learning
 Natural Language Processing (NLP)

[Show All](#)

Cloud Computing

IBM Center for Cloud Training
 Cloud Platforms
 Cloud Services
 Tech Career Skills
 Cloud Administration

[Show All](#)

Data Science

Data Analysis
 Business Intelligence
 Data Visualization
 Tech Career Skills
 Data Engineering

[Show All](#)

Database Management

Database Development
 Database Administration
 Data Resource Management
 Data Centers

[Show All](#)

DevOps

DevOps Tools
 DevOps Foundations
 Agile Software Development

[Show All](#)

IT Help Desk

Client Operating Systems
 Help Desk Skills
 Operating System Distribution
 Upgrade and Maintenance
 Software Support

[Show All](#)

Mobile Development

Cross-Platform Development
 iOS Development
 Android Development
 Mobile Game Development

[Show All](#)

Network and System Administra...

Network Administration
 Server Administration
 Virtualization
 Internet of Things
 Enterprise Content Management

[Show All](#)

Security

Tech Career Skills
 Governance, Risk, and Compliance
 Network Security
 Vulnerability Management
 Security Testing

[Show All](#)

Software Development

Programming Languages
 Software Development Tools
 Database Development
 Tech Career Skills
 Programming Foundations

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Web Development

Front-End Web Development
 Web Development Tools
 Content Management Systems (CMS)
 Full-Stack Web Development
 Back-End Web Development

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Customer Service Manager	Human Resources Manager	Operations Manager	People Manager
Social Media Manager	Supply Chain Specialist	Financial Analyst	Human Resources Specialist
Marketing Manager	Marketing Specialist	Product Manager	Program Manager
Project Manager	Recruiter	Sales Manager	Salesperson

Role Guides – Social Media Manager

 Learning


Browse

 What do you want to learn today?


Home


My Learning


Notifications ▾


Me ▾


EN ▾


Manager


Go to Admin

Social Media Manager

Explore foundational content and tools to help you understand, learn, and improve at the skills involved in this role. Connect with the professional community and explore opportunities to advance your career.



Interested in this role? Set a goal to become a Social Media Manager to personalize your experience

[Set career goals](#)

[Where to get started](#)

[Learn from peers and experts](#)

[Get certified](#)

1. Where to get started
2. Learn from peers and experts (community of practice)
3. Get certified

Finding Content – Browse Mode



Notifications ▾



Me ▾



EN ▾

English ▾

Type ▾

Content by ▾

Time to Complete ▾

Level ▾

All filters

Reset

Editor's Picks

New and noteworthy, selected by LinkedIn Learning editors



LEARNING PATH

Advance Your Python Skills for Data Science

116,770 learners

18h



COURSE

Python Practice: Collections

11m



TOPIC

Hands-On Practice with Code Challenges



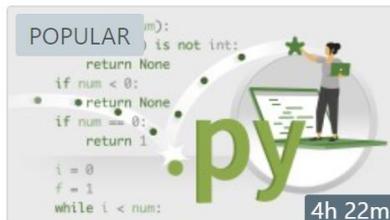
Guide your Python (Programming Language) learning with a Skill Evaluation

Get course recommendations based on your confidence in addressing Python (Programming Language) topics. There are no wrong answers, and only you can see your results.

[Start Skill Evaluation](#)

8,371 Results for "python"

Sort by: ▾ Best Match



COURSE

Python Essential Training

LinkedIn • By: Ryan Mitchell • Jan 2023

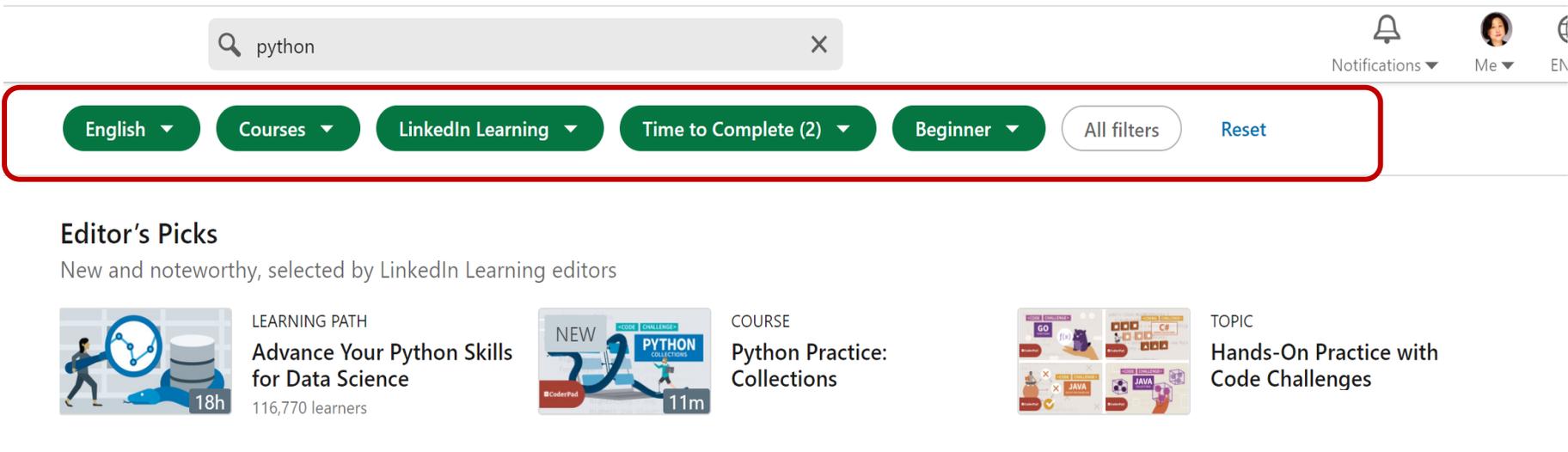
4.8 ★★★★★ (4,989) • 167,000 learners • Beginner

4h 22m


[Save](#)

Using Filters to Enhance Your Results

- By using filters “python” results narrowed to 39 results from 8,371 search results
- Results are sorted by best match but can also be sorted by view count and newest



The screenshot shows the LinkedIn Learning search interface. At the top, a search bar contains the text "python". To the right of the search bar are icons for Notifications, Me, and EN. Below the search bar, a red arrow points to a row of filter buttons: English, Courses, LinkedIn Learning, Time to Complete (2), Beginner, All filters, and Reset. Below the filters, the "Editor's Picks" section is visible, featuring three items: "Advance Your Python Skills for Data Science" (Learning Path, 18h, 116,770 learners), "Python Practice: Collections" (Course, 11m), and "Hands-On Practice with Code Challenges" (Topic). At the bottom, there is a promotional banner for a "Skill Evaluation" for Python, with a "Start Skill Evaluation" button. The bottom of the page shows "39 Results for 'python'" and a "Sort by: Best Match" dropdown.

python

Notifications Me EN

English Courses LinkedIn Learning Time to Complete (2) Beginner All filters Reset

Editor's Picks

New and noteworthy, selected by LinkedIn Learning editors

LEARNING PATH
Advance Your Python Skills for Data Science
116,770 learners
18h

COURSE
Python Practice: Collections
11m

TOPIC
Hands-On Practice with Code Challenges

Guide your Python (Programming Language) learning with a Skill Evaluation
Get course recommendations based on your confidence in addressing Python (Programming Language) topics. There are no wrong answers, and only you can see your results.

[Start Skill Evaluation](#)

39 Results for "python"

Sort by: Best Match

New! Skills Evaluations

- In LinkedIn Learning, there are 42 Skills Evaluations available so far, including communication, time management, excel, decision-making
- Understand your proficiency level for various topics within a skill by taking a guided self-evaluation
- Actionable recommendations to start learning from several courses that are at the right level for you



Guide your Communication learning with a Skill Evaluation

Get course recommendations based on your confidence in addressing Communication topics. There are no wrong answers, and only you can see your results.

[Start Skill Evaluation](#)

- You can re-take skill evaluation at any time

Certifications

Certification Preparation

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 IBM Center for Cloud Training

 Meta

 Atlassian

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 Project Management Institute (PMI)®

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 Computing Technology Industry Association (CompTIA®)

Professional Certificates

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 Microsoft

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Professional Certificates

Browse

Professional Certificates

Showcase your skills with professional certificates on LinkedIn Learning, featuring courses and assessments developed with leading brands like Microsoft, Twilio, Zendesk, and more. Professional certificates make it easy to complete courses, take an assessment, and share your credentials without leaving LinkedIn.

Explore Professional Certificates topics

Aha!

CSCMP

LambdaTest

Microsoft

SS&C Blue Prism

ServiceNow

Twilio

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Professional Certificates – Microsoft & LinkedIn

New: Professional **Career Essentials** Certificate by Microsoft and LinkedIn

Earn Career Essentials in:

- Generative AI
- Data Analysis
- Project Management
- Systems Administration
- Administrative Assistance
- Business Analysis
- Software Development

Requires completion of learning path and exam

3h 49m

LEARNING PATH
Career Essentials in Generative AI by Microsoft and LinkedIn
 Provided by Microsoft and LinkedIn • Updated 2 months ago
 Certificate Eligible • 172,579 learners • Skills: Generative AI, Computer Ethics

9h 14m

LEARNING PATH
Career Essentials in Data Analysis by Microsoft and LinkedIn
 Provided by Microsoft and LinkedIn • Updated Aug 2022
 Certificate Eligible • 101,874 learners • Skills: Data Analysis, Data Analytics

15h

LEARNING PATH
Career Essentials in Project Management by Microsoft and LinkedIn
 Provided by Microsoft and LinkedIn • Updated Oct 2022
 Certificate Eligible • 93,816 learners • Skill: Project Management

POPULAR
 4h 53m

COURSE
Career Essentials in System Administration by Microsoft and LinkedIn
 Provided by Microsoft and LinkedIn • By: Robert McMillen • Aug 2022
 Certificate Eligible • 4.7 Average rating 4.7 out of 5 ★★★★★ (3,311) • 70,287 learners

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- Share completed courses directly to your LinkedIn profile, share the course, and see what to watch next
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- Use download tab to download and print or share them out

LinkedIn Learning certificate



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Just finished the course "Supporting Your Mental Health While Working from Home" by **Amy Brann**! Check it out: https://www.linkedin.com/learning/supporting-your-mental-health-while-working-from-home?trk=share_certificate #mentalhealth.



COURSE

Supporting Your Mental Health While Working from Home

Tip: use @ to mention your connections.

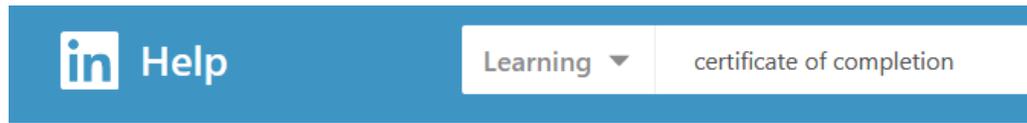
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Detailed instructions on how to view and download your Learning Certificates of Completion

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[Use the Follow skills feature in Learning](#)

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[Learning Certificates of Completion - Overview](#)

Certificates of Completion and Skills

Certificates of Completion are certificates that you may receive when you watch a course on LinkedIn Learning. They're a great way to document the progress you've made, and can be used with clients, employers, colleagues, and friends to share more...

LinkedIn Learning Resource Guide

McMaster University Library / McMaster LibGuides / A Guide to LinkedIn Learning / Getting Started

A Guide to LinkedIn Learning

Getting Started

LinkedIn Learning

Quick Tips to Get Started

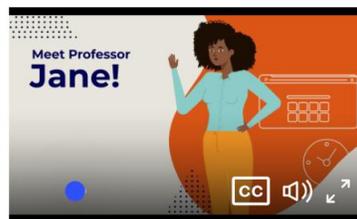
Features

Recommendations

FAQs

Feedback & Contact List

Welcome to LinkedIn Learning



How to access LinkedIn Learning

If you have not used LinkedIn Learning before, you can easily access it by following these steps:

1. Navigate to <https://uts.mcmaster.ca/services/teaching-and-learning/linkedin-learning>
2. Click on the **LinkedIn Learning** button.

LinkedIn Learning

What is LinkedIn Learning?

Why use LinkedIn Learning?

How to access LinkedIn Learning?

LinkedIn Learning is an online database of over 16,000 video-based courses taught by industry experts that can help anyone learn the business, software, technology, and creative skills they need to achieve personal and professional goals.

Through McMaster's subscription, students, faculty, and staff members have access to this continually growing collection of engaging, top-quality courses and all the other features of a LinkedIn Learning account.

▶ Introduction to LinkedIn Learning - Student Edition (13:04) (McMaster University Library)



- Introduction to LinkedIn Learning - Student Edition

Where to start learning? Recommended content ⁶⁸

[How to Use LinkedIn Learning](#) (43m 26s)

[Rock Your LinkedIn Learning Profile](#) (1h 22m)

[Excel Essential Training](#) (Microsoft 365) 2h 28m

[Excel Quick Tips](#) (43m)

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Library [Resource Guide](#)



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